



Curriculum Vitae

Name:	Carolin Wolfsdörfer	Education and Qualification:
		Abitur (1984) (german university entrance qualification)
		Dipl.-Ing.(BA) (1987) (Bachelor degree mechanical engineer)
		Betriebswirtin (VWA) (1993) (Business economist)
Date of Birth:	October,13. 1965	Family status: married, 1 daughter (Aug.08. 2000)

Education and Qualification

<u>Month / Year</u>	<u>Qualification / Position</u>	<u>Company/Institution</u>
07.84	German university entrance qualification	Welfen Gymnasium Ravensburg
10.84 – 09.87	Academic studies of engineering	ZF AG / BA Ravensburg
10.87 – 02.92	Engineer in R&D (Automatic transmissions for passenger cars)	ZF Getriebe GmbH / Kressbronn
10.90 – 09.93	Studies of economics Betriebswirt VWA / Business economist	VWA Ravensburg
03.92 – 02.94	VA / VE Aviation driveline technology	ZF AG Friedrichshafen
09.94 – 12.96	VA / VE Truck : Ecosplit / Intarder	ZF AG Friedrichshafen
01.97 – 03.04	Manager Controlling BU world wide	ZF AG Friedrichshafen SBU Bus driveline technology
04.04 – 03.10	Director Assembly and Logistics	ZF AG Friedrichshafen SBU Bus driveline technology
04.10-08.10	Director Production ZF Wind Power	ZF AG Friedrichshafen
09.10-05.13	Plant Manager ZF Wind Power	ZF Wind Power LLC; Gainesville GA, USA
06.13-09.15	VP Product Center Transmission Systems	ZF AG Friedrichshafen
10.15-present	VP Operations	ZF Transmissions Gray Court
Languages:	English (advanced), French (average), Italian / Spanish (beginner level)	

Activities

Design and Engineering:

- Development of 4HP 24 A (Audi A8) and 4HP 18 HL (Porsche Carrera)
- Coordination of all torque converter activities within the development department of ZF Getriebe GmbH Kressbronn

Product Calculation:

- Evaluation of production and purchasing related cost → develop cost reduction potentials together with R&D, purchasing and production
- Evaluate adequate procedures for calculation (process, content and software)
- Products:
 - Accessories for airplanes
 - Helicopter transmissions
 - Flaps :
 - Ecosplit
 - Intarder

Controlling:

- Develop the controlling structure and content for SBU's together with CN and LBW
- Foundation of ZF Transmissia St. Petersburg, ZF Drivtech Suzhou China
- Implementation of the simultaneous engineering process within Controlling in the development project EcoLife
- Member in the Management Team SBU SB and N-CC

Assembly & Logistics:

- Reorganization of the dispatch department N-FN
- Reorganization of the assembly Ecomat in line with the implementation of EcoLife to a mix assembly
- New shop floor management
- Process parent for assembly power shift transmission & logistics SB
 - Support of new SB locations
 - Quality audits for Ecomat assembly lines worldwide
 - Coordination of SB customer requirements worldwide
- Leadership for 3 departments and > 300 employees
- Member in :
 - SBU SB Management team
 - NOC
 - LMC for N-Division and N-LMC
 - N-FN Production Management team (Formula ZF)
- Introduction of a new salary system for N-FN together with the worker council

ZF Wind Power Gainesville LLC

- Set up of a new plant from building to serial production
 - o Overview Construction of Building
 - o Specification of machines, negotiate contracts with machine tool suppliers, design of foundations for machines, set up of equipment (casting, steel: soft , heat treat, hard machining, assembly); run off of equipment
 - o Layout for processes for the business
 - Logistics : supplier, internal and customer
 - Traceability of parts
 - Quality
 - Manufacturing engineering
 - Purchasing of all components with a local content > 80%
 - o Staff the plant with respective personnel
 - Set up staffing plan
 - Set up levels of competence for all positions
 - Training plan for all competences
 - o Establish a HSE environment to meet OSHA regulations
 - o Get PPAP approval from customer for serial production

Product Center Transmission Systems for Bus and Coach world wide:

- Responsibility for all transmissions:
 - o Product performance
 - Specification
 - Quality
 - Cost
 - Production KPI
- Support strategic Product Planning from the technical point of view
- Run Assembly Logistics in T-FRD up to 06-15 → new organization after that
- Set up R&D know how outside from Friedrichshafen
- Establish a technology roadmap to be included in the divisional and group road map
- Initiate prototype projects for new technologies e.g. e-mobility
- Cost reduction and cost engineering activities for all transmissions
- Member of the TU-Mangement team
- Chairman of the supervisory board of ZF Eger